



**Southern African Regional  
Network SECRETARIAT**

**SARN MISSION REPORT TO MADAGASCAR**

**ANTANANARIVO, MADAGASCAR**

**18 - 22 March 2013**

**SARN  
Gaborone, Botswana**

## **1.0 BACKGROUND**

In line with implementation of the SARN Partnership Work Plan, SARN Secretariat agreed during a TC held in January with the Madagascar National Malaria Control Program (NMCP) Manager to carry out a mission to Madagascar from 18 – 22 March 2013. The main objective of the mission was to coordinate and facilitate development of the Madagascar Malaria Business Plan. Other programmatic thematic areas to be followed up during the mission included the gap analysis, development/upload of the 2013 Road Map and discuss progress on finalisation of responses on issues raised by GF on NSA Phase 2 proposal.

The SARN mission team was made up of Dr. Boi-Betty Udom (RBM Secretariat), Dr. Efison Dhodho (PSI-Zimbabwe, NGOs Constituency Co-chair) and Mr. Daniso Mbewe (SARN Secretariat). The in-country team was made up of the NMCP team, private sector representatives, UN Agencies, Military Health Services and NGOs.

In his addressing remarks during the meeting, the Director General of the Ministry of Health indicated that strengthening the health system is a priority in order to succeed and sustain gains made so far.

## **2.0 OVERALL OBJECTIVE**

The overall objective of the mission was to facilitate the development and review of the Madagascar Malaria Business Plan.

### **2.1 Specific Objectives**

The specific objectives of the mission were to:

1. Facilitate the development of the Malaria Business Plan using the proposed template.
2. Review the draft 2013 Road Map and share experiences on use of the 2013 Road Map template from 2013 to 2015.
3. Discuss progress on finalisation of responses on issues raised by GF on NSA Phase 2 proposal.
4. Discuss the next steps for operationalization of the Business Plan/resource mobilization.

## **3.0 DEVELOPMENT OF BUSINESS PLAN AND 2013 ROADMAP**

- A day was dedicated to the roadmap development with the NMCP team and partners. There was very active participation by the partners who welcomed the Data Viewer version of the tool. Many positive comments were made towards the enhancement of the functionality of the tool. Madagascar will finalise and upload roadmap by end of March 2013.

- A presentation on the new template for development of business plan was made to the NMCP and partners. The NMCP and partners adopted the template for development of Madagascar Business Plan.
- The NMCP and partners produced a draft business plan by Friday, 22<sup>nd</sup> March 2013 which was reviewed and a complete draft will be ready by 10<sup>th</sup> April 2013.
- A coordination committee for the development of business plan was formed comprising of NMCP, PACT, Military Health Services (MHS) and UGP.

#### 4.0 PRESENTATION ON RESOURCE MOBILIZATION OPPORTUNITIES

At the request of the Centre for Infectious Disease Control Charles Merieux (CICM) Faculty of Medicine of the Antananarivo University through the NMCP, SARN-RBM mission team made a presentation to a cross section of Research students on Resource Mobilization opportunities (Funding) for research projects.

#### 5.0 MEETING WITH PMI MOP TEAM

SARN-RBM mission team had discussion with PMI MOP team and the following were outcomes of the meeting:

- **SARN-RBM mission:** Mission team updated the PMI MOP team on the purpose of the mission to Madagascar, particularly on the process and importance of developing a business plan.
- **GF issues:**
  - It is perceived that the GF is interfering with technical decisions (Making technical decisions) hence deviating from its role as a funding mechanism.
  - NSA 1 ended in September 2012 and was extended to 31<sup>st</sup> March 2013 but funds were only received three weeks before 31<sup>st</sup> March 2013 which made it difficult for funds to be utilised by end of March 2013.
  - RBM was asked to assist with resolution of GF bottlenecks. PMI MOP team was asked to maintain a good communication line with RBM so that timely discussion on matters arising and resolution of bottlenecks can be achieved.
- **Technical assistance:** Need to come up with short and long TAs in order to put in place pre-elimination strategies for Madagascar as some districts were moving towards pre-elimination.
- **MIM conference:** PMI team expressed a need for Madagascar to participate and present at the MIM conference to be held in October 2013 in South Africa and were advised to submit an abstract to SARN for consideration by the conference organising team.
- **Tools:** It was noted that there were a number of costing tool models (e.g. Netcalc, One Health Tool, Gap Analysis) but there is need to come up with one simple costing tool.
- **NMCP:** PMI expressed a need to have two separate teams in the NMCP; one team would be responsible for implementation while the other team would be dedicated to coordination of implementation. It was observed that all staff of the

NMCP were involved in implementation which makes coordination of implementation difficult.

## 6.0 PROGRAM MANAGEMENT

The mission had discussion with NMCP and the following were the outcomes:

- **Reported epidemics** from January to March 2013. There has been a distribution of nets (1 net per 3 persons) in 31 malaria endemic Districts in December 2012 and January 2013. IRS conducted in the malaria epidemic districts (January and March 2013). There will be distribution of nets (1 net per two persons) up to August 2013 in 61 districts. This will bring to 92 the total number of districts where nets have been distributed in 2013. Cyclone - Haruna happened in February 2013 in South West of Madagascar and prevalence rate has increased in these areas.
- **Malaria Progress Report:** Madagascar Malaria progress report for 2010 – 2012 is finalised and will be officially launched in April 2013. A P&I series report is also in its final stages and hopes to be published in May, soon after WMD.

### Issues with GF

- Delay of signing for NSA Phase 2 and disbursement for Phase 1.
- NSA Phase 1 was extended from October to March 2013 but disbursement of funds was only done in March 2013. The program had literally only two weeks left to implement activities planned for 6 months. It has been indicated that money remaining unspent will be sent back to the GF but there are discussions with GF to use the remaining funds from April 2013 while waiting for NSA Phase 2 to be signed.
- A GF mission to Madagascar is slated for 8<sup>th</sup> April 2013 for the final negotiations for NSA Phase 2 grant before signing.
- GF has four condition precedents for Top Ups and has decreased the amount of Top Ups for government staff in NSA Phase 2. Government staff will now receive 20% of their salaries as Top Up instead of the initial Top Up of USD500 per month. This issue was discussed with the CCM and GF. Project Consultants' including drivers paid by the grant are not affected.
- All remaining documents for NSA Phase 2 grant have been finalised but the documents are being sent to GF according to a schedule provided by GF.
  - **Gap analysis:** 18<sup>th</sup> March 2013
  - **Performance framework:** 20<sup>th</sup> March 2013
  - **Linked Targets:** – 20<sup>th</sup> March 2013
  - **PSM:** 22<sup>nd</sup> March 2013
  - **Budget:** 25<sup>th</sup> March 2013

## 7.0 MAIN OUTCOMES

The main outcomes of the meeting were:

- Draft Malaria Business Plan.
- Discussed the development of the 2013 Road Map which will be finalised by end of March 2013.
- Reviewed progress on finalisation of NSA Phase 2 proposal.
- Discussed with PMI MOP team on collaboration with RBM and support provided to the NMCP.

- Research students briefed on Resources Mobilization opportunities (Funding) for research projects.

## **8.0 WAY FORWARD**

1. A complete draft business plan would be ready by 10<sup>th</sup> April 2013.
2. Business Plan to be finalised and disseminated to Secretary General (SG) and senior health officials for review and endorsement.
3. After SG's approval, the Business Plan will be disseminated to CEOs to review after which the SG will call an all stakeholders for PPP meeting for resource mobilization.
4. Submit finalised remaining documents to GF for NSA Phase 2 proposal by 25<sup>th</sup> March 2013.

**Table 1: List of Participants/Partners of the Business Plan Development and Roadmap sessions**

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| Gaborone, ~~24 April 2013~~ 10 April 2013