

# RBM MOU and Partnership Strategy

RBM Harmonization Working Group

Nairobi, 29-30 October 2009

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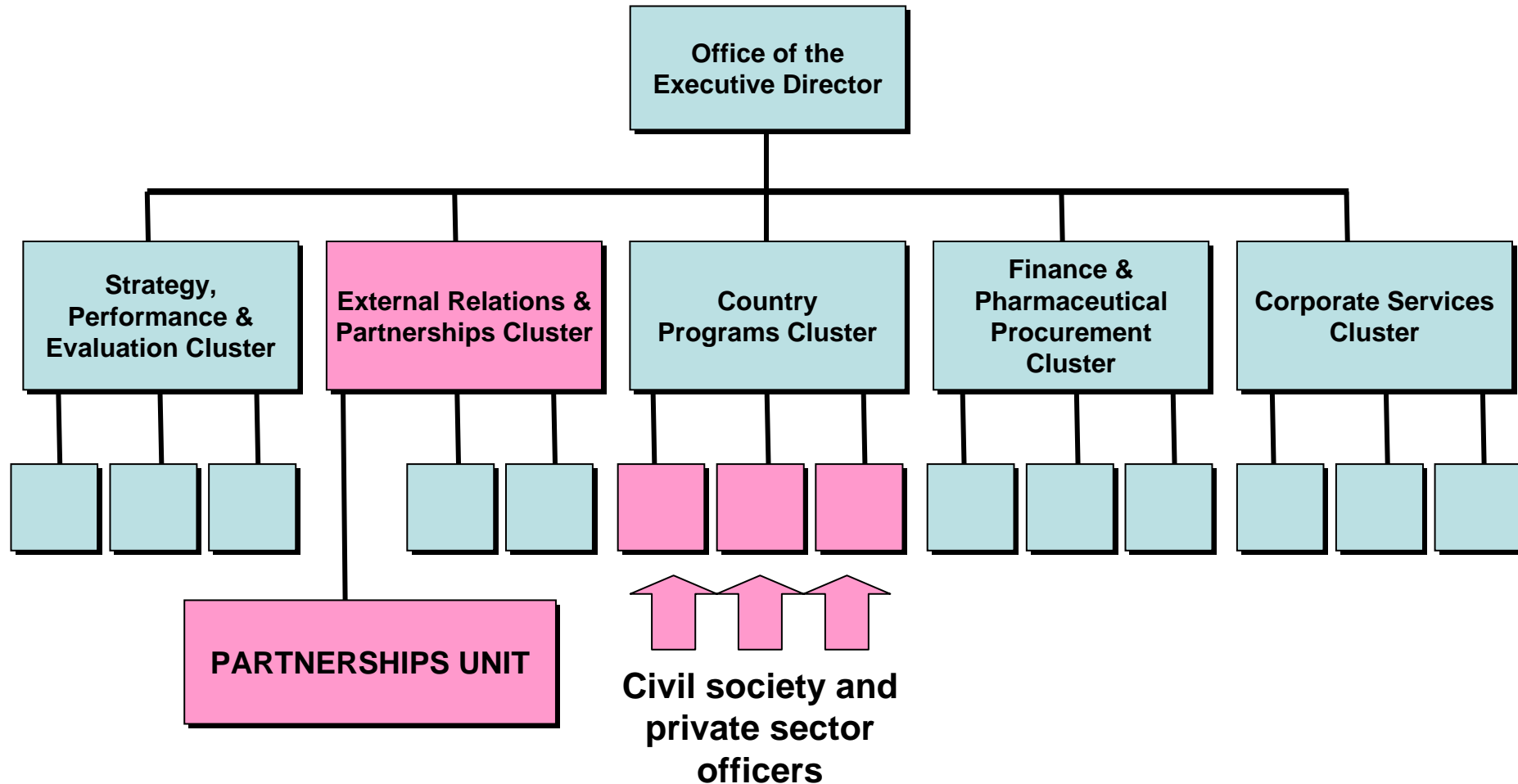
# 1 Partnership Unit

## 2 RBM MOU

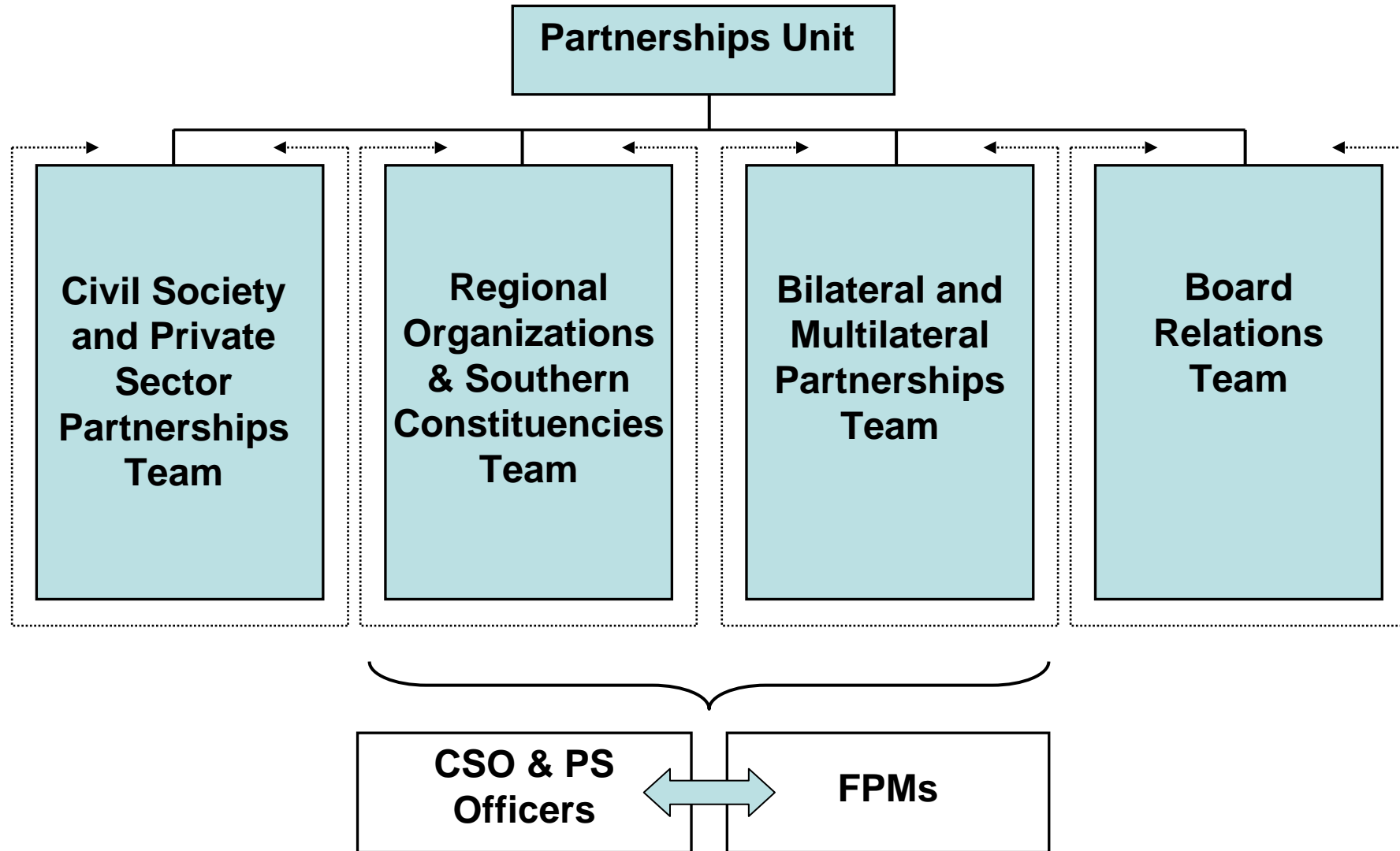
## 3 Partnership Strategy

## 3 Areas for collaboration

# Strengthening Partnerships: GF Secretariat



# Defining Partnership: GF Secretariat



# Partnership Unit Work Streams

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- **Bilateral and Multilaterals:**
  - Active engagement of bilateral and multilateral partners
  - Partnership Agreements: preparation, negotiation, signing and developing operational plans
  - Facilitation of global level TA (e.g. GIST/CoATS, RBM-HWG, TBTEAM)
  - Examination of all aspects of partnerships related to technical assistance and grant implementation support
- **Civil Society:** coordination for strengthening CSO activities (e.g. dual track financing, CSS, advocacy, TA issues) and ensuring sustainability of partnerships for Global Fund grants
- **Regional Organizations & Southern Constituencies:** enhance relations with implementing countries; build advocacy platform; consolidate partnerships within key ministries of 'emerging economy' countries and
- **GF Board:** stronger involvement in Global Fund governance including constituency strengthening and improved communications

# Types of Agreements with Partners

Partnership Agreement

Performance Framework

Letters of Agreement	Memoranda of Understanding	Collaboration Agreement
<b>UNDP</b> 2003	<b>UNAIDS</b> <i>Revised/ Signed 2008</i>	<b>World Bank</b> <i>Under Development</i>
<b>UNICEF</b> 2004	<b>Stop TB</b> <i>Revised/ Signed 2009</i>	<b>AfDB</b> <i>Initial dialogue</i>
<b>ILO</b> 2003	<b>RBM</b> <i>Revised, pending Board Approval 2009</i>	<b>WHO</b> <i>Initial dialogue</i>
	<b>IDB</b> <i>Signed 2009</i>	
	<b>OIC</b> <i>Signed 2009</i>	

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MOU with RBM

# Overview of MOU

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- **First RBM MOU was approved at 9<sup>th</sup> Board Meeting of Global Fund (11/2004)**
- **Revised MOU takes a significantly different approach and is modeled on UNAIDS MOU**
  - **Revised MOU approved by 16<sup>th</sup> RBM Board Meeting 05/2009**
- **Revised MOU recognizes evolution of respective organizations**
  - **Outlines more workable framework to enhance cooperation**
  - **Provides a better system of mutual accountability**
  - **Revised MOU to be approved by 20<sup>th</sup> Global Fund Board Meeting 11/2009**

MOU with RBM

# New Structure of the MOU

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- **Background**
  - Provides framework for partnership and outlines development of more detailed plan for collaboration
- **Overarching Objectives**
  - Achieve universal coverage of malaria treatment/prevention by 2010
  - Empower inclusive national leadership and ownership
  - Align and harmonize respective support to countries
  - Plan advocacy and joint resource mobilization collaboratively
- **Core Activity Areas of the Partnership**
  - Support to Global Fund processes
  - Implementation Support
  - Monitoring and Evaluation
- **Monitoring implementation of the partnership**

# 1 Partnership Unit

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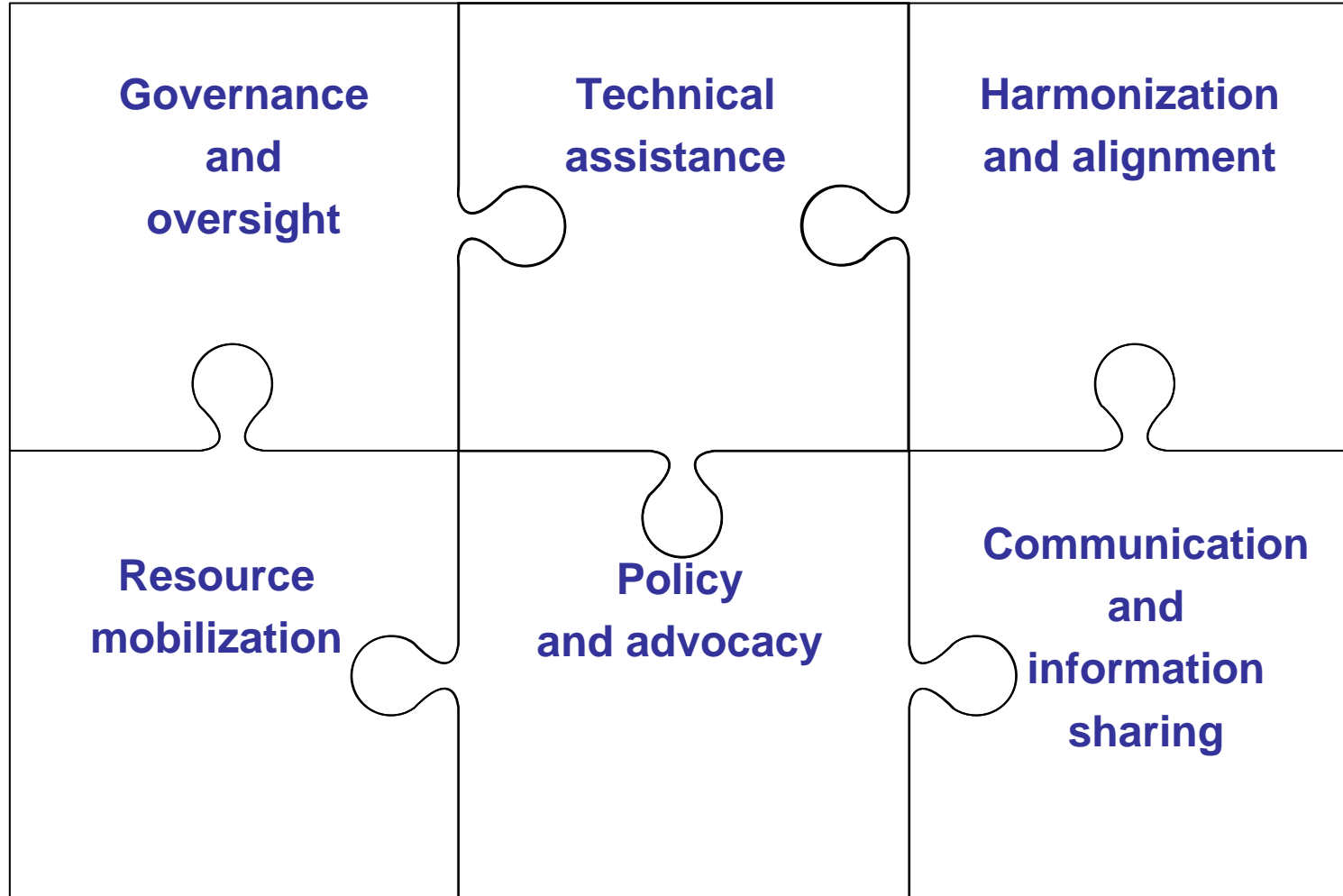
# The Global Fund Partnership Strategy

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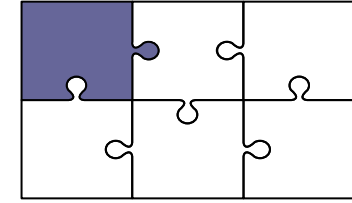
- Partnership forms the very basis of the Global Fund Model
- Need to ensure roles and responsibilities of Global Fund Secretariat, Global Fund Board and the Global Fund partners are clear, strategic and systematic
- Demonstrate where and how the capacity of partnership is essential
- Ensure the partnership model enhances impact and effectiveness of country programs funded by the Global Fund
- Developed following extensive global consultation with all partners
- To be presented to the Global Fund Board for approval in November 2009

# Partnership Strategy Highlights

Identifies strategic direction for 6 thematic areas:



# Governance and Oversight



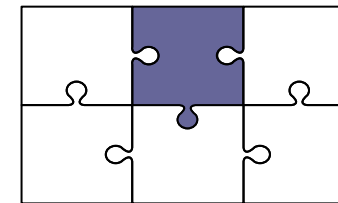
## Overview:

Representation on the Global Fund Board or a CCM does not automatically ensure active participation in deliberations and influence on the decision-making and oversight functions

## Strategic response:

- Strategy to coordinate constituency strengthening processes and facilitate synergies between constituencies' engagement in the governing bodies of different organizations;
- Strategy strengthens the role of the CCM—through all country-level stakeholders—as the voice and representation of the Global Fund at country level;
- Strategy reinforces and strengthens commitment to meaningful involvement of civil society, particularly vulnerable groups, at country level and seeks to further engage private sector.

# Technical Assistance



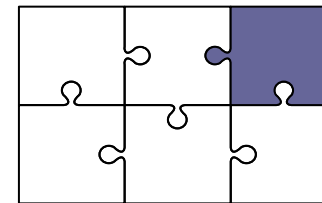
## Overview:

An efficient and effective system for the provision of technical support to Global Fund grants does not yet exist

## Strategic response:

- Global Fund, with partners, will conduct a number of targeted studies at country level on planning, accessing and financing TA;
- A separate paper on TA provision will be drafted for consideration by the Global Fund Board (and relevant committees) at the May 2010 meeting;
- Strategy outlines that country operational plans will be developed with TA activities identified and costed across the different stages of grant implementation, and ensure priority is given to existing local capacities.

# Harmonization and Alignment



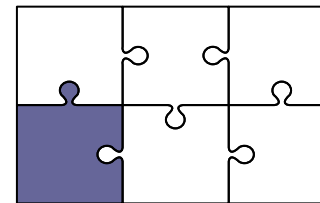
## Overview:

With the growth of Global Fund funding in countries, Global Fund processes have become increasingly complex

## Strategic response:

- Global Fund participates in WHO-led initiative aimed at improving the overall effectiveness and efficiency of HSS investments and programming. The Global Fund, GAVI, WHO and the World Bank are working to align their HSS strategies and funding frameworks;
- The current re-design of the Global Fund's grant architecture aims to simplify processes, improve alignment and harmonization and more effective management of the current growth of the Global Fund's portfolio through NSAs and Single Stream Funding and outlines partners role in effective implementation of architecture changes.

# Resource Mobilization



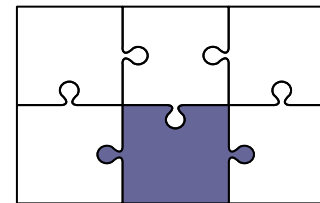
## Overview:

Global Fund partnership has been successful in mobilizing significant amounts of resources. However, in light of the current financial climate, mobilizing increased resources will require an approach built on well-functioning partnerships at country and global levels.

## Strategic response:

- Partnerships that are geared toward increasing the impact and effectiveness of funds deployed will be critically important;
- In nurturing existing funding sources and leveraging new ones in both the public and the private sectors, the Global Fund will ensure that resource mobilization is well coordinated to avoid duplication and confusion among key donor groups;
- Friends of the Fund organizations have already played a crucial role in resource mobilization and a process is underway to increase the synergies between the networks to support resource mobilization efforts.

# Policy and Advocacy



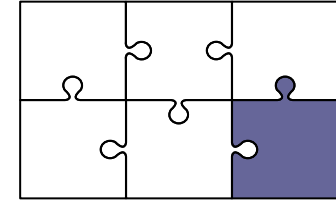
## Overview:

Numerous challenges remain – including ensuring engagement is meaningful and inclusive in governance and oversight mechanisms – and the Global Fund Partnership needs to improve coordination with partners to strengthen meaningful participation of civil society and vulnerable groups.

## Strategic response:

- Improved coordination at country level for policy development and to strengthen operationalizing policies endorsed in global discussions;
- Partners have an important role to play in supporting and developing the capacities of NGOs ;
- Advocate for the involvement and inclusion of vulnerable and affected communities in country processes and further contribute to global policy developments from a country perspective.

# Communications & Info Sharing



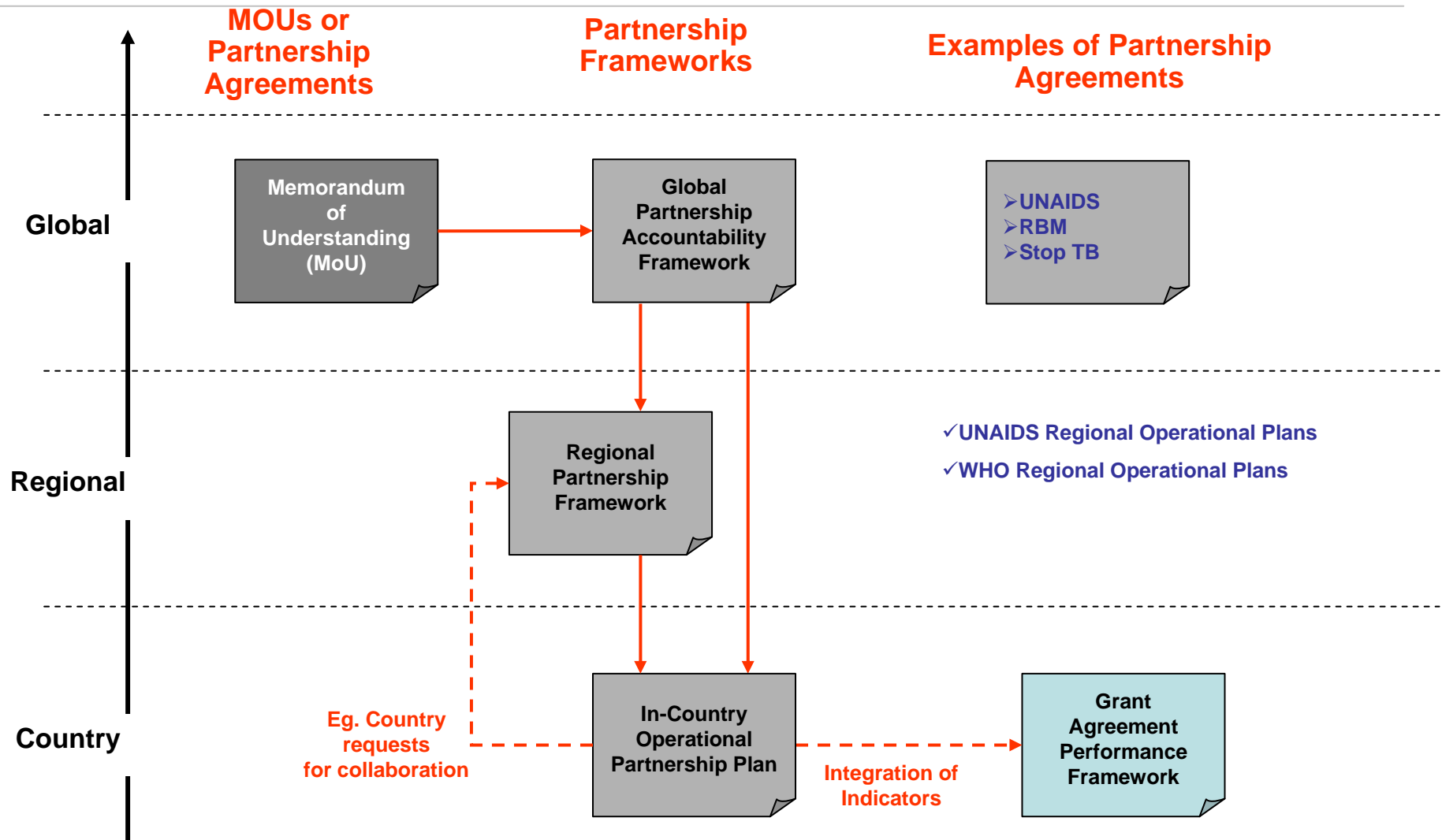
## Overview:

Information from and about the Global Fund can be difficult to access and is often inconsistently shared and interpreted. The increasing complexity of Global Fund processes, particularly at country level, has resulted in greater need for clearer, consistent communications.

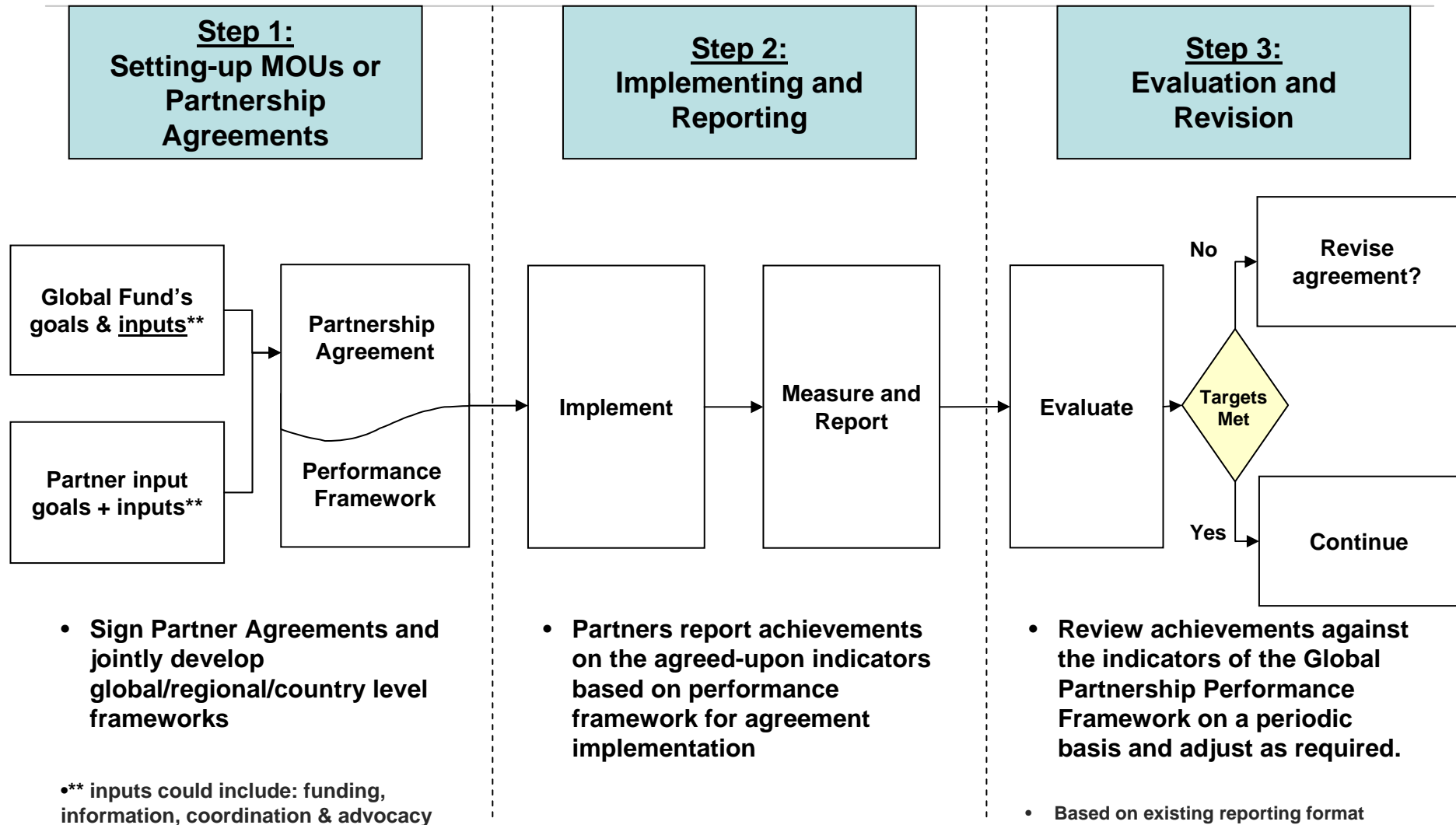
## Strategic response:

- Global Fund is reviewing the means and flow of communication with partners in order to develop a plan for improved, more systematic, streamlined, and consistent communication flows with each group of stakeholders;
- Strengthening the language capability so that the Global Fund can deliver more content in languages relevant to implementers is prioritized;
- In order to improve and standardize communications with country partners, the role of FPMs in country-level partnership is being reviewed.

# MOUs and Partnership Frameworks



# Operational Partnership Mechanism



# Partnership Performance Framework

#	INDICATOR	REPORTING
1	% countries with agreed national health/disease strategies that include assessments of key elements (procurement, HR, finance, M&E, gender, vulnerable populations)	GF
2	Proportion of grants that include distinct CSS and HSS components	GF
3	% of countries with costed TA Plans developed in coordination with partners	GF
4	% of successful requests for funding to the GF (Rounds, NSAs, Phase 2, RCC)	GF
5	Ratio of successful peer reviewed proposals against all successful proposals (rounds)	Partners
6	% of GF grant whose rating have improved or maintained excellence compared to last year	GF
7	% of CCMs that have implemented at least 50% of planned activities with documented participation of the entire CCM	GF
8	GF disbursement rate during the last year	GF
9	% of grants aligned to national M&E system	GF
10	% of countries undertaking joint annual reviews and publishing the reviews	Partners



# Key Service Delivery Areas in MOUs

(common to UNAIDS, STOP TB and RBM MOUs)

Service Delivery Area	Objective
1. Strategic Analysis and Policy Advice	To provide technical support and capacity building support to countries to develop national strategies that respond to epidemiological assessments.
2. Capacity building/Capacity development	To build capacity in countries for continuous access to funding that meet funding needs within national strategies.
3. Joint resource mobilization	To coordinate efforts between the Global Fund and partners to mobilize resources at the global and country level to support county-level implementation
4. Governance	To support governance structures to improve oversight of grant implementation through a representative structure
5. Aid Effectiveness	To improve GF aid effectiveness with partners' implementation structures and supporting program-based approaches.
6. Systems Strengthening	To support countries in the assessment of Health Systems Strengthening (Finance, Procurement, Human Resources and Monitoring & Evaluation) and Community Systems Strengthening and to plan and budget for support based on assessments.
7. Communication and Advocacy	To improve communications between partners including systematic information sharing

# Partnership Performance Indicators

Indicator	SDA 1	SDA 2	SDA 3	SDA 4	SDA 5	SDA 6	SDA 7
% of countries with an agreed national health/disease strategies that include assessments of key HSS elements (procurement, human resources, finance, M&E), gender and vulnerable populations	x						
% of countries with costed TA Plans developed in coordination with partners		x	x				
% of successful requests for funding to the GF (rounds, NSAs, Phase2, RCC)	x	x	x				
Ratio of successful peer reviewed proposals against all successful proposals (round based)	x	x	x				
% of GF grant whose grant ratings have improved or maintained excellence compared to last year		x	x	x	x	x	
% of CCMs that have implemented (in an inclusive manner) at least 50% of planned activities with documented participation of entire CCM				x			
GF disbursement rate during the last year					x	x	
% of grants aligned to national M&E system					x	x	
Proportion of grants that include distinct CSS and HSS elements						x	
% of countries undertaking joint annual reviews and publishing the reviews							x

# Deliverables: March 2010 PSC

## Partnership Strategy Implementation Plan

**Update on Operationalization of MOUs (e.g. UNAIDS, Stop TB, IDB)**

**Operationalization of RBM MOU**

**TA Options Paper**

**Based on current TA work of GF & partners (e.g. joint public database, GF TA analysis on Rounds 6, 8, 9) and outcome of a planned 2-day TA meeting with partners (January 2009)**

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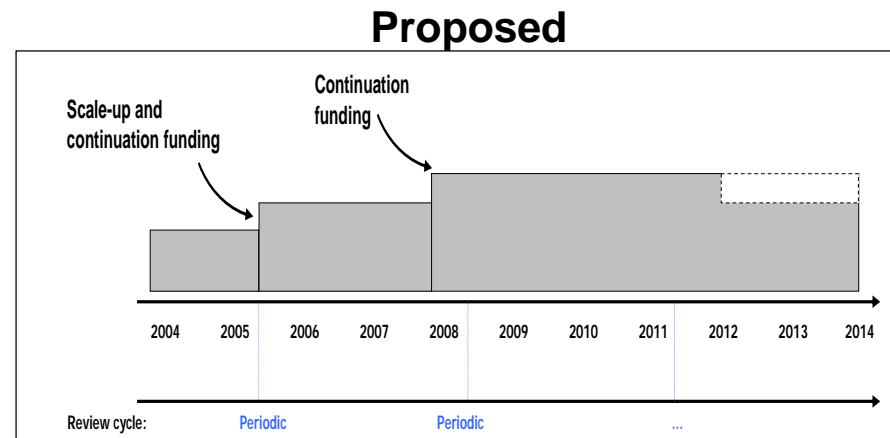
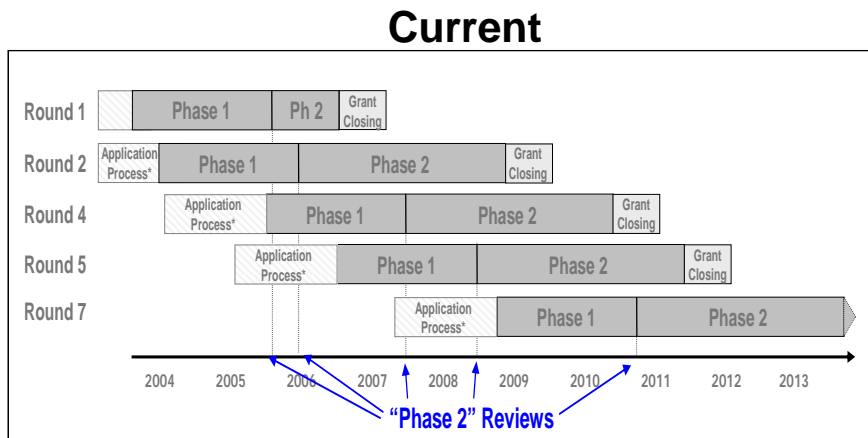
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# Areas for Collaboration:

- **Development of Operational Framework for RBM MOU**
- **Joint Advocacy & Resource Mobilization (Nov 4 meeting)**
- **Input towards Partnership Strategy Implementation Plan**
- **Input towards TA Options Paper**
- **HWG support for new architecture** (i.e. towards program-based approach, streamlined reporting and grant management, greater flexibility for harmonization & alignment)
  - **Preparations for R9 Support**
    - R9 can be used as entry point for new GF architecture
    - Identify priority countries
  - **Resource Planning in the context of R10**
- **Follow-up meeting between GF and HWG in 2009**



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# Thank You!