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The Global Fund

To Fight AIDS, Tuberculosis and Malaria

Leveraging the Global Fund Through Dual Track Financing and Community Systems Strengthening

Nairobi, Kenya October 30th, 2009



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El Fondo Mundial
De lucha contra el SIDA, la tuberculosis y la malaria



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抗击艾滋病、结核和疟疾



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Le Fonds mondial
De lutte contre le sida, la tuberculose et le paludisme



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Глобальный фонд
для борьбы со СПИДом, туберкулезом и малярией



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Session Flow

- Rationale for policy changes on Civil Society and Private Sector engagement
- Common Understanding on DTF and CSS
- Current Status on Dual Track Financing and Community Systems Strengthening
- Examples
- Reflections from Civil Society on Technical Support Needs for Community Systems Strengthening
- Issues for Collaboration with the Harmonisation Technical Working Group

Dual Track Financing and Community Systems Strengthening (DTF & CSS)- Rationale

- Going to scale requires unprecedented efforts to turn the need that exists at community level to real demanding from both public and private sectors (ACT Scale Up and LLIN scale up)
- Implementers challenged by capacity gaps at community level (e.g resources to roll out community support activities HR, M&E etc)
- To scale up implementation in a sustainable way focus needs to be on the work of those working at community level including local governments who work at this level

Dual-Track Financing (DTF)

The Board of the Global Fund recommended the submission of **proposals with both government and non-government PRs.**

If a proposal does not include both government and non-government PRs, it should contain an explanation of the reason for this.”

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- 1. Financial Management Systems**
 - 2. Institutional and Programmatic arrangements**
 - 3. Procurement and Supply Management Systems**
 - 4. Monitoring and Evaluation arrangements**
 - 5. Management of Sub-recipients**

Dual Track Financing and CSS

- Non Governmental PRs prior to R8 - 23% of PRs from Civil Society - more than 80% of the Civil Society PRs exceeded performance expectations
- Dual Track PRs post R8 - 48%.
- HIV/AIDS Grants – 24%
- Malaria grants - 12%
- TB Grants – 12%

Community Systems Strengthening (CSS)

Board Decision Extension , asked for a routine inclusion in proposals measures for strengthening of community systems.

Funding of initiatives that contribute to the development of and or strengthening on Community Based Organisations to achieve improved outcomes for the three diseases

CSS and Community based organizations

- Organizations and networks of PLHAs
- Organizations representing vulnerable groups, such as drug users, vulnerable women, youths, sex workers, orphans, migrants, men who have sex with men etc
- Religious leaders and institutions
- Private sector
- Village health volunteers
- District and local government authorities working with CBOs



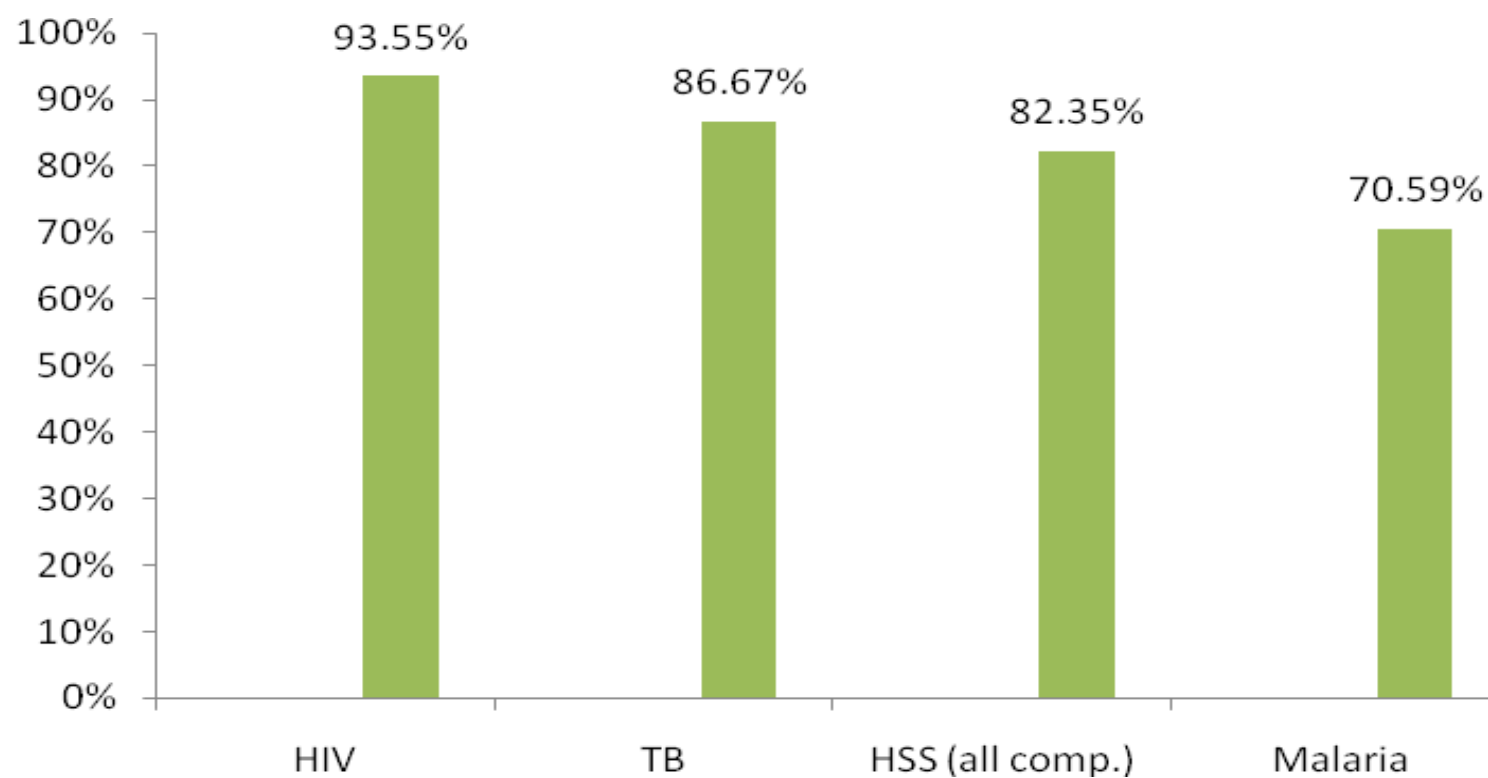
Guidelines for CSS Funding

- **Capacity building** of the core processes of CBOs through:
 - Physical infrastructure development e.g obtaining office space
 - Organizational systems development eg management and financial systems
 - Strengthening monitoring and evaluation capacities of sub-recipients
 - Technical capacities such as enhancing programmatic quality, size/scale of programs eg training of local authority units in HIV/AIDS programming
 - Human resources eg trained microscopists for microscopy services or task shifting HR to community base.....

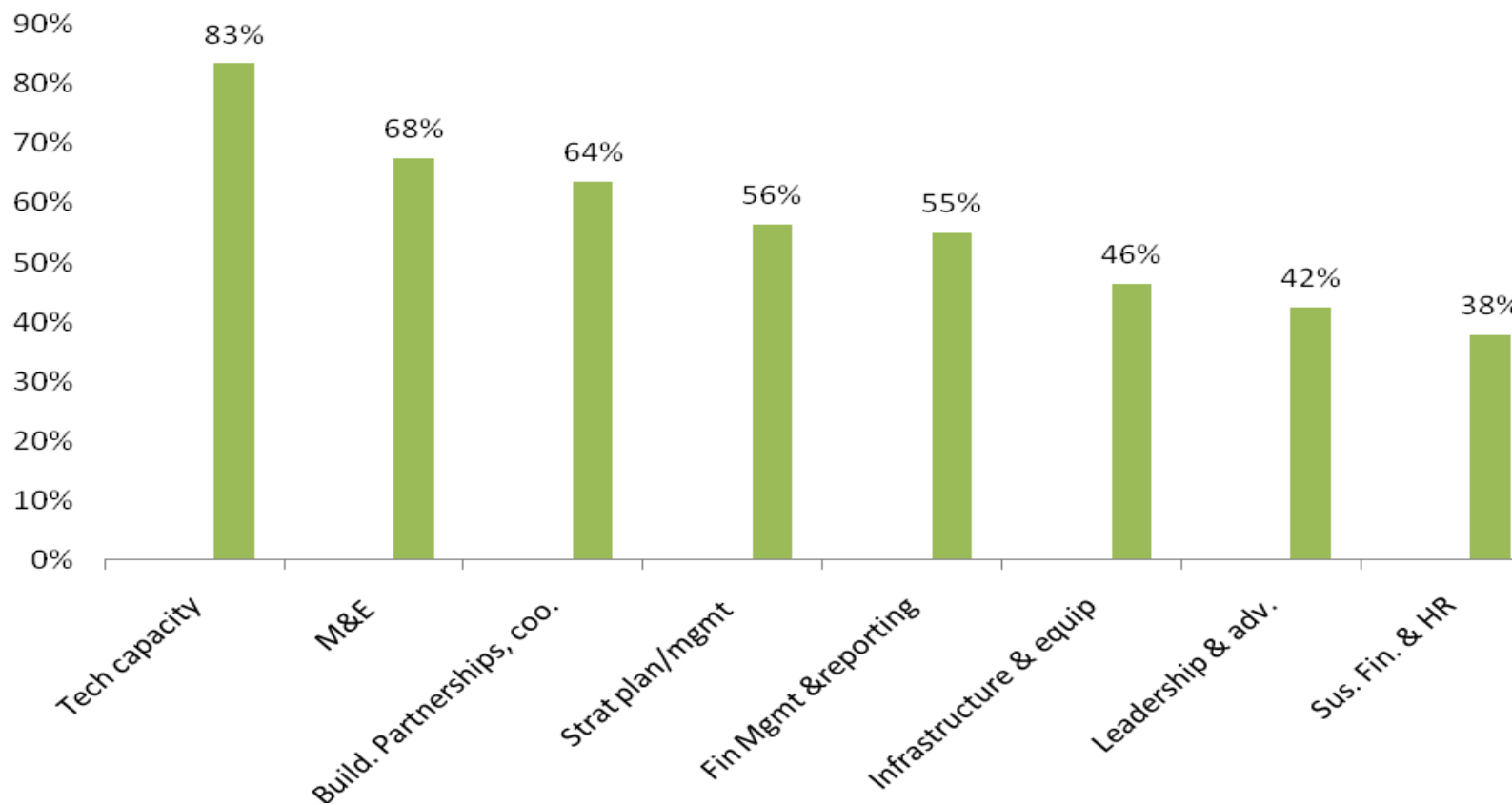
Guidelines for CSS Funding

- **Systematic partnership building at the local level to:**
 - Improve coordination and avoid duplication e.g civil society network coordination
 - Improve planning processes
 - Creation of policy dialogue with key institutions and providers
 - Strengthening political commitment eg sensitization workshops for local authorities
 - Encourage networking among NGOs to generate greater community action nation-wide
- **Ensuring sustainability:**
 - create an environment of better planning for more predictable resources over a longer period of time
 - Better understanding of data for program improvement and planning

Community systems strengthening in RR9



Community systems strengthening in R9



Reflections from civil Society

- There is a strong sense of commitment around Community Systems Strengthening (CSS) (70.5% of proposals included CSS)
- General consensus that Dual Track Financing and CSS have strengthened the position of communities in the partnership at country level
- There is poor advocacy for CSS within CCMs
- Lack of awareness by beneficiaries of the existence of the CSS opportunity
- There is a great need to strengthen CSS Best Practices with evidence-based documentation to be able to later show impact through CSS

Reflections from Civil Society

- Lack of resources and appropriate TA to help civil society contribute good CSS components to proposals
- Few requests for TA by civil society organizations or CCMs on CSS
- Communities do not have the space to articulate TA needs even if they have identified them
- CSS may face the same danger experienced previously where TA focuses on proposal development and less on implementation
- Lack of consultants with relevant, adequate skills on CSS particularly local ones

Discussion Issues

- Are Countries asking for help in developing proposals for including civil society sub-sub recipients in order to develop a cadre of organisations that are capable of delivering community services
- Are Countries budgeting realistic amounts for effective strengthening of Communities
- How can you help broker effective TA to civil society as providers. (Unspent TA resources)
- How can you help safeguard TA resources earmarked for civil society in existing grants
- Are Countries asking for the CSS activities that could build towards a larger pool of PRs (Financial, Procurement, Program, Management)