



ROLL BACK MALARIA PARTNERSHIP

**Discussion Session:
Country Input to the RBM Change Initiative**

**East & Southern Africa Annual
Malaria Review and Planning Conference**

August 16, 2006

AGENDA

Introduction

Discussion session

WHAT IS THE RBM PARTNERSHIP?

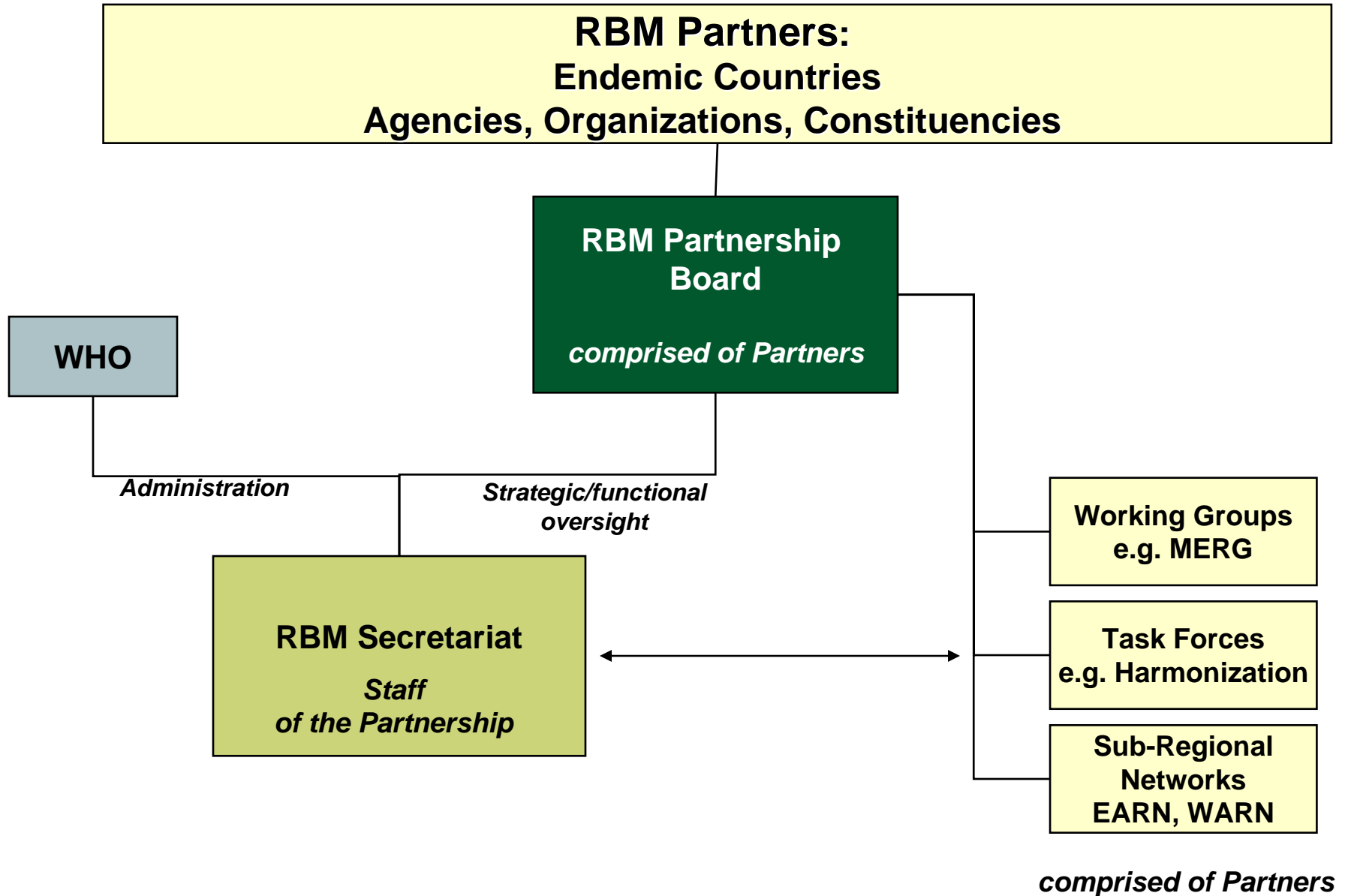
Global Health Partnership dedicated to a coordinated global approach to fighting malaria

- **Launched in 1998**
 - **Founded by the WHO, UNDP, UNICEF and the World Bank**
- **Goals include:**
 - **Support countries to achieve MDGs and the Abuja Targets**
 - **Optimizing partnerships to accelerate country-level programming**
 - **Support the individual efforts of Partners**

How does the Partnership work to achieve its goals?

- **Promote malaria-control for impact (SUFI)**
- **Assisting partners to avoid duplication and fragmentation (3-Ones)**
- **Raise awareness:**
 - **Successes in national programming**
 - **Expand financing support for malaria control**
 - **Enhance information dissemination on malaria control**

STRUCTURE OF RBM PARTNERSHIP



CHALLENGES

Multiplicity of initiatives which focus on similar countries => concentration of funds in some at the neglect of others.

Strong focus on provision of health commodities, but not on Health systems support for sustainability at country level.

Big increase in work load without a commensurate increase in resources to to ensure adequate and timely TA

Delays in accessing funds: example some GFATM grants have low disbursements, unsigned grants or signed grants without regular disbursements due to procurement issues, capacity, Financial and program reporting

Lack of functional warning/tracking systems and common M&E to guide implementation, and TA agencies to better support programs.



MANY CONSTITUENCIES AND OVER 200 PARTNERS

Multilaterals and the Global Fund



Donor Countries



NGOs



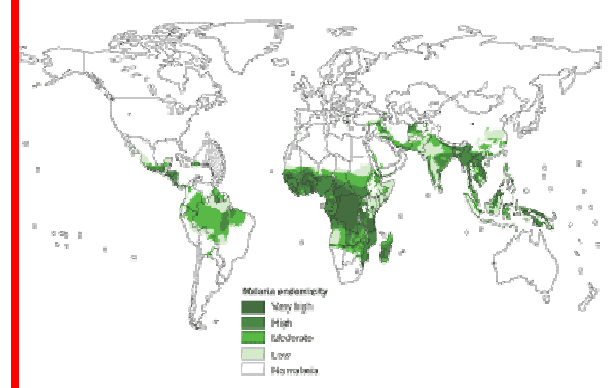
Research & Academia



Private Sector



Malaria Endemic Countries



Foundations



STATE OF RBM PARTNERSHIP AT THE BEGINNING OF 2006

RBM Partnership has successes at global, regional and national levels.

However, the increase in complexity requires that the Partnership realign efforts and priorities

- Challenges have rapidly evolved (more resources, commitment to scale up, policy harmonization challenges)**
- Serious bottlenecks emerging in country-level scale up (e.g. commodities)**
- Communications among the national and global levels: more successes at national level than understood**

Therefore...

The Board advocated a reengineering (Change Initiative) to:

- Focus Partnership on areas where it can provide unique value in support of country malaria control**
- Focus on priority issues that no single partner can manage**

OBJECTIVES OF THE RBM CHANGE INITIATIVE

February - December 2006

Identify the functions that Partners must perform in collaboration with each other to achieve country-level impact

Build the organization structures, processes, and budgets that those Partnership functions require

Define how the Partnership functions will help each individual Partner maximize their own institutional programs and/or goals

PARTNER COLLABORATION IN MOZAMBIQUE

National Partnerships at Work

Mozambique's strategic and operational plan

- **Country owned, country led, 2nd generation national plan**
- **Defines key areas for partner input – financial, technical and implementation support**
- **Emphasis on achieving scale up for impact (SUFI)**

Gap assessment key activity around which efforts revolving

- **Leveraging GFATM resources and highlight remaining gaps – links to GFATM Round 6**
- **Using gap analysis to plan strategically**

WB Booster, PMI, and GFATM and others attempting to coordinate funding

- **Partners buying in to national plan to lower transaction costs**

LESSONS LEARNED FROM MOZAMBIQUE EXPERIENCE

Potential implications for *Partners*

- Donors coordinate with each other to align funding around country plans
- Country-level Partners harmonize efforts around country plans
- Countries develop plans in cooperation with Partners, based on global best practices

Potential implications for *RBM Partnership*

- MERG Partners tasked with development of indicators for gap analysis in collaboration with country programmes
- Sub-regional/regional networks support to countries in completing gap assessments if requested
- RBM Secretariat takes on new function to consolidate data and highlight gaps for Partners to address

FOCUSING THE WORK OF THE RBM PARTNERSHIP

Priority	Global action in support of national scale up for impact
Opportunity	Ensure that challenges and successes at the country level frame the priorities of the global RBM Partnership
Proposed Action	<i>Tackle the big issues:</i> Procurement and commodities Joint planning and gap analysis (national and global) Impact assessment systems <i>Support what is working:</i> RBM Sub-Regional Networks Emerging national partnerships Coordinated M&E systems development

AGENDA

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OBJECTIVE FOR THIS GROUP SESSION

Identify country priorities for:

- **More effective collaborations among organizations to support country programs**
- **Global and regional strategies for removing barriers to national scale up**

What are the unique areas in which the RBM Partnership can support national programs?

WHAT COUNTRIES ARE SAYING THIS WEEK

The issues you are raising include:

- **Financing for health systems**
- **Delays in accessing funding**

Financial resources

- **Mainstreaming funding through SWApS**
- **Standardization of measurement**
- **Some countries remain neglected**

Partner harmonization

- **ACTs in home management**
- **Procurement and supply management**
- **Access to commodities through the private sector**

**Commodities
and interventions**

- **Lack of managerial skills in national programs**
- **Complexity of grant proposals**
- **Identifying policy gaps**

**Gap identification
and communication**

- **Evaluation of programmatic efforts**
- **Method for reporting coverage**

Impact assessment

COORDINATED SUPPORT ABOVE THE COUNTRY-LEVEL IS REQUIRED TO RESOLVE THESE SETS OF ISSUES

Financial resources

Partner harmonization

Commodities
and interventions

Gap identification
and communication

Impact assessment

All of these are...

- major challenges
- include aspects beyond the domain of individual countries and country-level partnerships
- require coordinated support at the regional and/or global level

What is the specific nature of that required support?

DISCUSSION AGENDA

Each group will take one set of issues

- **(e.g., financial resources, partner harmonization, etc.)**

Each group will brainstorm for 20-30 minutes:

- **What are the specific areas of support required above the country level?**
- **How would you prioritize these specific types of support?**
 - **high priority, medium priority, low priority**

Each group will also discuss how the country perspective can be communicated and represented to the sub-regional and global RBM Partnership.

One member of each group will read-out its recommendations

NEXT STEPS ON THESE PRIORITIES

Individual discussions, where possible

A number of upcoming meetings, for more detailed discussions:

- **RBM, WHO and World Bank Booster Program Meetings**
- **EARN Annual Meeting and other regional fora**

How can communication between countries and the regional and global levels of the Partnership be strengthened?

WHAT PARTNERS SAY THEY NEED FROM RBM

RBM Functions

Examples

Convene Partners in a neutral environment

- Identifying and disseminating best practices across countries and programs

Provide a coordination mechanism to allow Partners to focus on what they do best

- Aligning Partners with country requests based on Partners' comparative advantage via sub-regional joint work plans

Facilitate Partner interaction to reduce redundancies, remove barriers, and increase speed of action

- Encouraging and coordinating joint Partner missions and/or hand-offs to minimize the demands on endemic countries
- Mobilizing Partners to support countries' response to funding opportunities and/or programs at risk

Support Partner activities by providing consolidated source of information

- Aggregating information on country-level gaps and bottlenecks, government and donor behavior, and successes

Advocate on behalf of collective to increase resource availability for scale-up

- Working with endemic country governments to ensure national and health sector budgets provide sufficient support for malaria control
- Using aggregated M&E and gap data to champion for more financial support from donors

PRIORITIES EMERGING FROM THE RBM PARTNERSHIP BOARD

Building a system for aggregating and distributing countries' information on gaps and progress in scaling up

- **Input for country-led harmonization and coordination of Partner response**
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Detailing an approach for RBM Partners to harmonize at the country-level

- **Would include measurement of the success of country-led harmonization and Partner coordination**
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Coordinating Partners involved in malaria commodity supply

- **Reform the process for forecasting global demand**
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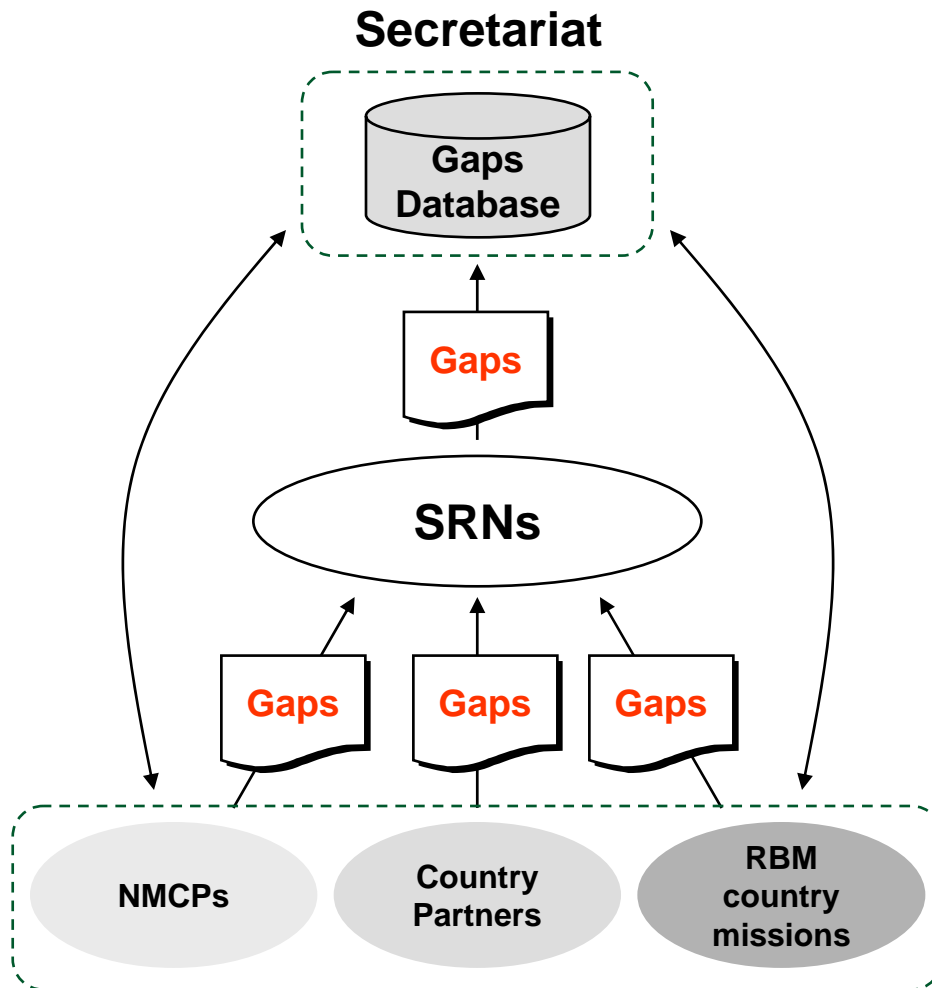
Developing a Partnership initiative to support countries in strengthening their procurement and supply chain management infrastructure

SUMMARY OF KEY INPUTS TO HARMONIZATION AT COUNTRY LEVEL

- **Countries develop and own a single, comprehensive strategic plan, leveraging existing distribution platforms if possible (as needed, Partners inform best practices)**
- **Donors consult to exchange plans, synchronize activities, and set priorities**
- **Donors help ensure malaria plans integrated with broader health sector**
- **Global and local Partners actively participate in operational planning**
- **NMCP and Partners use a common format for the operational plan that fulfills donors' needs and allows donors to select specific gaps to fund**
- **Donors communicate their intention to jointly fund specific countries**
- **Donors plan joint missions, or at minimum plan information hand-offs**
- **If needed, RBM Partnership bodies broker initial conversations**
- **If needed, Partners identify an appropriate individual (or create a temporary role) to establish trust and rapport with both the NMCP and Partners**
- **Donors leverage a single framework for M&E that measures *collective* impact of their funds and efforts, rather than specific to individual programs (preferably in lieu of, but as needed, in addition to, donors' own M&E framework)**

GAP ANALYSIS FUNCTION WOULD BE A VALUABLE TOOL FOR ALL PARTNERS

Gap analysis process



Value proposition

Value for donors and global Partners

- *Inputs for donor coordination*
- *Proactive identification of needs / opportunities*
- *Progress tracking*

Value for in-country Partners

- *Joint work plans for response to gaps*
- *Proactive identification of needs / opportunities*
- *Progress tracking*